

Profile



FEIKE

natural resource management advisors





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Feike is a private firm of specialist advisers based in Cape Town, South Africa. The company provides a unique blend of experience, knowledge and skills in the fields of natural resource management and policy design. Feike's small group of highly motivated professionals are dedicated to providing seamless solutions and practical, effective delivery in these fields. They have earned their reputations by completing projects for:

- a number of southern African government departments and ministries, most notably in the sphere of fisheries and environmental affairs and tourism;
- multilateral and international institutions; and
- the fishing and fish farming industries.

Feike prides itself on its proven ability to provide strategic advice that balances the competing needs of socio-economic justice, economic growth and environmental sustainability, particularly in the context of developing countries. The company is capable of providing specialist environmental management support, legal advice and tailor-made administrative systems in South Africa, Africa and beyond, both in the private and public sectors.

Feike has a strategic alliance with [Enviro-Fish Africa \(Pty\) Ltd](#) and therefore has direct access to leading professionals in the fields of marine science and economics.

FEIKE's Services

"If your organisation is committed to sustainable environmental management, requiring policy or legislative solutions or advice on how to comply with environmental instruments, whether domestic, regional or international, Feike's team of specialists will tailor solutions for your organizational needs."



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Our experience allows us to offer advice and solutions in the following fields:

Specialised Project Management

Feike's professionals have managed a number of high-level projects, both in the private and public sectors. We have also provided solutions for regional and international clients. If you seek innovative approaches and solutions to complex challenges, you will want Feike as your Specialist Project Management adviser.

Ecosystems Management & Policy Design

Natural resource management is increasingly moving towards an ecosystem approach, recognising that single species management is potentially calamitous. Feike appreciates the need to understand and interpret ecosystem indicators in the management of natural resources. Feike's professionals led the design and drafting of South Africa's suite of 22 commercial fisheries policies, which each adopt an ecosystems approach to fisheries management.

Fisheries Management

The provision of strategic advice on fisheries management is Feike's key competency. Feike's Horst Kleinschmidt and Shaheen Moolla were integrally involved in allocating commercial fishing rights in South Africa in 2002 and 2005/2006. Their experience and knowledge of the complex field of fisheries management is unique and unparalleled. Feike offers the following fisheries management services:

- ≈ The provision of strategic advice and insight with respect to the design and development of fisheries management systems and regulatory frameworks;
- ≈ Advising right-holders on consolidation options and strategies;
- ≈ Assisting right-holders to prepare for periodic reviews and assessments by governments;
- ≈ Preparing applications for vessel changes and rights transfers; and
- ≈ Identifying creative fisheries management solutions;



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Aquaculture Management

Aquaculture development requires careful management to avoid ecological disasters and the destruction of biodiversity. Feike has successfully advised on the identification and establishment of a number of ground-breaking fish farming ventures, including the commencement of a commercial abalone ranching venture in the Eastern Cape.

Legal Services

Feike prides itself as having the experience and skills to provide legal advice and support, particularly in the fields of –

- ☞ Fish farm regulation;
- ☞ Natural resource and ecosystem regulation;
- ☞ Administrative law;
- ☞ Constitutional law; and
- ☞ Legislative and regulation drafting.

Environmental Impact Assessments

Feike's professionals have advised clients in, Namibia on, *inter alia*, the suitability of citing a Liquefied Petroleum Gas facility, as well the threat a wrecked and abandoned vessel would have on the marine environment.

Increases in the number of developments in the coastal zone and harbours requires careful planning and adherence to both South African legislation and policy, as well as international codes, conventions and regulations. Feike's professionals are strategically placed to advise clients on compliance with South African and environmental impact assessment legislation, policy and international conventions.

Government Networking

Feike is well positioned to advise clients on strategic policy and regulatory developments in the fishing, trade, services and labour sectors of southern African and international fisheries economies.

Compliance Auditing©

Feike offers a comprehensive *compliance auditing©* tool, tailored to suit the individual requirements of each client, whether in the private or public sector. The *compliance auditing©* tool analyses each client's business against the



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applicable regulatory framework, identifying gaps and confirming compliance. Where gaps are identified, innovative, new and appropriate solutions are recommended. Within the fisheries management context, Feike's *compliance auditing*® tool will ensure that fishing companies are able to confidently prepare for the numerous performance measuring exercises stipulated in the majority of South Africa's fishing policies.

Feike's Experience

To date, Feike has provided advice on environmental legislation and policy design, environmental harmonisation programmes, fisheries management, compliance and aquaculture management. The following is a list of some of the more prominent briefs undertaken by Feike:

Mozambique Ministry of Fisheries

- ⚡ Provision of advice on and technical support for the design, development and implementation of a comprehensive fisheries compliance and management system;
- ⚡ Advising the Minister of Fisheries on the adoption of the internationally acclaimed FINSS (Fisheries Information and Statistical System) database to support fisheries management in Mozambique;
- ⚡ Assisting the Minister of Fisheries in negotiations with the Indian Ocean Tuna Commission with regard to the procurement of FINSS for Mozambique.

United Nations Environment Programme (UNEP) & World Conservation Union (IUCN)

- ⚡ Provision of advice to UNEP and IUCN on technical and substantive matters pertaining to the implementation of the Abidjan Convention along the west, central and southern African coast from Mauritania to South Africa;



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- ⌘ Advised on the legal and management processes to revitalize the Abidjan Convention, including the legal transfer of the Secretariat from Nairobi to Abidjan, the reconstitution of institutional systems and the recovery of the Convention's Trust Fund.

United Nations Environment Programme

- ⌘ Undertaking of research into the pros and cons of fisheries certification programmes in developing fisheries.

The Benguela Current Large Marine Ecosystem (BCLME) Programme

- ⌘ The review and harmonisation of fisheries-related regulatory instruments in South Africa, Angola and Namibia;
- ⌘ Understanding the socio-economic and political transformation needs in the fishing industries of Angola, Namibia and South Africa;
- ⌘ Analysing fisheries laws in each of the three BCLME countries;
- ⌘ Advising on a political strategy for the BCLME, which involved obtaining greater levels of political collaboration among the three member states;
- ⌘ Advising on the establishment of an Ecosystem Information System;

The South African Government

- ⌘ The design of aquaculture legislation and strategies (2003 to 2005);
- ⌘ The design of commercial fishing allocation processes, policies and legislation (2002-2006);
- ⌘ The implementation of and amendments to regulations controlling vehicle use in the coastal zone;
- ⌘ The development of South African coastal zone legislation (2000 to 2004);
- ⌘ Implementation of South Africa's plastic bag regulations;
- ⌘ The design and management of marine protected areas;



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- ⌘ Marine Ecotourism policies and strategies;
- ⌘ Fisheries compliance strategies;
- ⌘ Fisheries management strategies;
- ⌘ The design of legislation for the management and conservation of seals and sea birds;
- ⌘ The design of various fisheries regulations.

Private South African enterprise

- ⌘ Compliance with South African environmental instruments within the national, provincial and local government spheres, pertaining to the transport, storage and disposal of certain hazardous materials;
- ⌘ Fish farming, including fin-fish farming and medium and very large scale abalone ranching;
- ⌘ Accessing military “off-set funding” for the development of sustainable and growth oriented industries such as fish farming and eco-tourism;
- ⌘ Designing consolidation strategies in terms of South Africa's fisheries policies;
- ⌘ Mine de-commissioning and the identification of alternative sustainable livelihood projects;
- ⌘ Access to foreign and local capital to invest in fish farming.

South African Investment and Financial Houses

- ⌘ The South African commercial wild fishing industry;
- ⌘ The prospects for fish farming in South Africa; and
- ⌘ The prospects of investing in South Africa's marine sector.

The NEPAD SaferAfrica Programme

- ⌘ Analysing the status of marine living resources in each of the SADC coastal states. This paper not only identified the biological and ecological state of marine living resources, but also identified key socio-economic-political challenges and possible solutions that



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may be implemented by each member state so as to alleviate the very real threats of poverty, unemployment, over fishing, loss of ecosystems and coastal migration.

The Canadian Government (Innovation Fund)

- ⚡ Evaluating applications to access Innovation Fund financing to develop ocean-tracking systems.

Eskom (South African electricity utility)

- ⚡ Provision of advice on the state of marine utilization in certain areas of the South African exclusive economic zone.

Institute for Security Studies

- ⚡ Researched and published report on the *Contextualisation of Illegal, Unreported and Unregulated Fishing in South Africa* with special emphasis on IUU fishing in South Africa's hake and abalone fisheries.

Minister of Transport (Western Cape Province)

- ⚡ Provision of strategic advice and analyses on the restructuring of the mini-bus taxi industry in the Western Cape, as well as the integration of road-based public transport systems into modal business units.

Foreign Private Investment Company

- ⚡ Advising on the suitability of citing a liquefied petroleum gas facility in a Namibian port;



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- ⚓ Advising on compliance with Namibian law and international conventions, codes and policies pertaining to the citing and construction of LPG facilities, as well the transportation of LPG.

Feike's Empowerment & Professionals

Feike is 50% percent black owned and managed.

Horst Kleinschmidt (Managing Director)

Horst served as deputy director-general in South Africa's Department of Environmental Affairs and Tourism (DEAT) for over 5 years. He is widely credited with turning the fortunes of the South African fishing industry around, largely through the design of a rational and legally sustainable system for the allocation of fishing rights (quotas). Horst was also responsible for re-establishing the credibility of the Marine and Coastal Management branch of DEAT and removing the stigma of corruption that had plagued the branch for decades. During his tenure he also ensured that evidence of over-fishing and corruption in the industry was brought to book.

Prior to 1994 and South Africa's transition to democracy, Horst actively campaigned against apartheid rule, spending three months in prison and 15 years in exile. For 12 years he led the international Defence and Aid Fund which succeeded in providing legal aid to political prisoners in South Africa. For his services he was awarded the Bruno Kreisky Prize for human rights in 1990. The King of Sweden knighted him in 1997.

Horst holds a degree from the University of the Witwatersrand and two postgraduate diplomas.

Until 2005, Horst acted as South Africa's commissioner to the International Whaling Commission and also served as the IWC's vice-chair. He currently serves on the Boards of the Sea Shepherd Conservation Society, the South African History Archives and the South African Liaison Office, a body that strives for change in Zimbabwe.



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Shaheen Moolla (Director)

Shaheen Moolla holds two degrees from the University of Witwatersrand, including a Bachelor of Arts in International Relations and a postgraduate law degree (LLB).

After graduating from law school in 1999, Shaheen published a handbook on labour law and then spent two years at a leading South African law firm. In late 2002, Shaheen was appointed as special legal adviser to South Africa's minister of Environmental Affairs and Tourism. During this period, Shaheen was responsible for advising the minister on all matters pertaining to marine and coastal management, and in particular, the allocation of commercial fishing rights.

In October 2003, the director-general of the Department of Environmental Affairs and Tourism requested Shaheen to lead South Africa's Monitoring, Control and Surveillance chief directorate (MCS). In October 2004, Shaheen also took over as head of fisheries management. Shaheen served as the deputy head of South Africa's Rights Allocation Unit between March 2005 and March 2006.

Shaheen is a member of the IUCN's Commission on Environmental Law: Oceans, Coastal and Coral Reef Specialist Group.

Heidi Currie (Freelance Associate)

Heidi Currie holds a masters degree in fisheries law. She is a Namibian national who specialises in Namibian fisheries management and natural resource regulation. She is currently a freelance associate of Feike's, focussing on research, writing and publishing on fisheries management and law.

Heidi has, together with other professionals, advised the BCLME Programme on matters such as the Interim Benguela Current Commission. She Currie has also assisted in the provision of advice to the Namibian government on marine protected areas and undertaken substantial comparative international research pertaining to fisheries management cost recovery strategies. Heidi has advised the South African government on the development of cost recovery policy and strategies.



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Prof Warwick Sauer (Director – non-executive)

Warwick has extensive experience in fisheries management and new fisheries development. Warwick's special interests are fisheries sector planning, project management, monitoring and evaluation, project appraisal and procurement. He also has extensive experience in the biology and ecology of fishes and marine invertebrates, including developing strategies for implementing fisheries policy, institution building, economic development of coastal communities through fishing, development of community/public/private sector partnerships and ecological research.

Contact Data

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